

PUEBLO ECONOMIC DEVELOPMENT CORPORATION

REQUEST FOR PROPOSALS (RFP)

Colorado CHIPS Community Support Program Market Study for Pueblo County

1. RFP Summary / Key Dates

Item	Information
Issuing Organization	Pueblo Economic Development Corp.
Project Name	Colorado CHIPS Community Support Program
Question Deadline	Wednesday, August 5, 2026
Proposal Deadline	Friday, August 14, 2026
Anticipated Contract Award	Friday, September 11, 2026
Anticipated Project Start	Thursday, October 1, 2026
Draft Report Due	Friday, June 4, 2027
Final Report Due	Friday, June 25, 2027
Submission E-mail	sbaker@pedco.org
Email Subject Line	CHIPS Market Study RFP
Project Budget	Not to exceed \$40,000

2. Background

The Pueblo Economic Development Corporation (PEDCO) serves all of Pueblo County, Colorado. Working in partnership with the City of Pueblo, Pueblo County, Pueblo Plex, Pueblo West Metro District, educational institutions, utilities, workforce partners, and the private sector, PEDCO's mission is to attract, retain, and expand primary employers that create high-quality jobs and strengthen the regional economy.

Pueblo County has served as one of Colorado's manufacturing centers for more than a century. Today, the community is home to a diverse industrial base that includes steel manufacturing, aerospace components, rail technology and testing, renewable energy manufacturing, food processing, chemical manufacturing, advanced materials, and other precision manufacturing industries. This foundation is supported by a skilled workforce, multimodal transportation infrastructure, abundant water resources, significant industrial land inventory, and educational partners including Colorado State University Pueblo, Pueblo Community College, and Pueblo Corporate College.

As global supply chains continue to evolve and domestic manufacturing investment accelerates, Pueblo County is well positioned to build upon its manufacturing heritage while competing for new opportunities in semiconductor and advanced industry sectors. At the same time, increasing competition among communities, changing workforce demographics, evolving infrastructure requirements, and rapidly advancing technologies require communities to better understand their competitive advantages and strategically plan for future growth.

PEDCO has been awarded funding through the Colorado Office of Economic Development and International Trade (OEDIT) under the Colorado CHIPS Community Support Program (CCCSP) to hire a consultant to complete a county wide Advanced Industry Market Study and Strategic Implementation Playbook. The study will evaluate Pueblo County's existing assets, infrastructure, workforce, educational partnerships, industrial sites, and business ecosystem to identify opportunities that support long-term economic competitiveness and the creation of high-wage, family-sustaining employment opportunities.

The completed study is intended to serve as a practical roadmap for future economic development efforts. Beyond documenting existing conditions, it will identify strategic opportunities, infrastructure priorities, workforce initiatives, implementation strategies, and potential investment pathways that will help position Pueblo County for continued success within Colorado's growing advanced industry ecosystem.

PEDCO also seeks to better understand how existing manufacturers, educational institutions, entrepreneurs, students, young professionals, and regional partners can contribute to Pueblo County's long-term competitiveness. The study should identify realistic opportunities to strengthen industry clusters, enhance workforce alignment, support business attraction and expansion, and retain the next generation of skilled workers by fostering career opportunities that encourage students and young professionals to build their futures in Pueblo County.

3. Purpose and Introduction

The Pueblo Economic Development Corporation (PEDCO) seeks proposals from qualified firms or individuals to conduct a comprehensive Semiconductor and Advanced Industry Market Study for Pueblo County, Colorado.

This study is funded through the Colorado CHIPS Community Support Program (CCCSP) administered by the Colorado Office of Economic Development and International Trade (OEDIT).

The purpose of the study is to identify existing and potential opportunities to strengthen Pueblo County's competitiveness for semiconductor and advanced industry investment by evaluating critical supply-chain linkages, relevant infrastructure and existing assets, identifying gaps, and developing actionable recommendations for future economic development initiatives.

The findings will be shared with Colorado's OEDIT office as well as region-wide with local governments, community partners, businesses and regional media. Once opportunities are identified, PEDCO intends to encourage appropriate local and regional partners to pursue implementation, development strategies and other next steps to capitalize on these opportunities.

PEDCO has access to industry and community data but seeks to increase local awareness of the semiconductor and advanced industries sectors and use the study's findings to guide business

development strategies, infrastructure planning, and economic diversification efforts appropriate for the county's context.

4. Project Area / Region

The primary study area for this project is **Pueblo County, Colorado**. The consultant shall evaluate the county's economic assets, infrastructure, workforce, industrial sites, educational institutions, utility capacity, transportation systems, and existing industry clusters to identify opportunities for growth within the semiconductor and broader advanced industry sectors.

While Pueblo County is the primary focus, the study should also consider the regional relationships that influence the county's long-term competitiveness. This includes workforce commuting patterns, supply chain connectivity, transportation and logistics networks, utility infrastructure, educational partnerships, and industry relationships throughout Southern Colorado, the Front Range, and other areas that contribute to Pueblo County's economic ecosystem.

The analysis should evaluate Pueblo County within the context of Colorado's advanced industry strategy and identify opportunities to strengthen connections with existing semiconductor, aerospace, defense, advanced manufacturing, energy, transportation technology, and research clusters throughout the state.

Recognizing that companies evaluate communities as part of broader regional markets, the study should assess the factors that influence site selection decisions, including workforce availability, industrial land and site readiness, utility capacity, multimodal transportation access, permitting environment, educational and workforce development resources, quality of life, and opportunities for future infrastructure investment.

The consultant should identify Pueblo County's competitive advantages, challenges, and market position relative to peer communities, while recognizing the community's unique manufacturing heritage, strategic transportation assets, industrial capacity, and potential to support the next generation of high-wage, family-sustaining industries.

Where appropriate, the consultant should identify opportunities for regional collaboration that strengthen Pueblo County's competitive position while complementing Colorado's broader advanced industry ecosystem.

5. Scope of Work

The selected Consultant shall conduct a comprehensive Advanced Industry Market Study and Strategic Implementation Playbook for Pueblo County, Colorado. The study shall evaluate the community's current competitive position, identify opportunities for future growth, and provide actionable recommendations that guide economic development, infrastructure investment, workforce development, and industry recruitment over the next decade.

The Consultant shall build upon Pueblo County's existing manufacturing strengths while identifying realistic opportunities within the semiconductor and broader advanced industry ecosystem. The

completed study should serve as a practical decision-making tool for PEDCO, local governments, educational institutions, workforce organizations, utility providers, community partners, and private industry.

The Scope of Work shall include the following tasks:

A. Project Kickoff and Work Plan

The Consultant shall meet with PEDCO and project partners to confirm project objectives, scope, timeline, communication protocols, reporting requirements, stakeholder engagement strategy, available data resources, and final deliverables.

Following the kickoff meeting, the Consultant shall prepare a detailed Project Work Plan identifying major milestones, stakeholder engagement activities, anticipated deliverables, and the overall project schedule.

B. Data Collection and Economic Assessment

Conduct a comprehensive assessment of Pueblo County's economy, including:

- Population and demographic trends
- Labor force characteristics
- Employment, wages, and occupational trends
- Gross Regional Product and economic indicators
- Major employers and industry clusters
- Business climate and entrepreneurial ecosystem
- Supply chain assets
- Regional economic relationships

The assessment should establish Pueblo County's current economic position while identifying trends likely to influence future advanced industry growth.

C. Industry and Supply Chain Analysis

Evaluate Pueblo County's competitiveness within semiconductor and advanced industry sectors by identifying:

- Existing industry strengths
- Target industry opportunities
- Supply chain advantages
- Existing manufacturers capable of supporting advanced industries
- Supplier attraction opportunities
- Competitive advantages
- Market constraints

Benchmark Pueblo County against peer communities within Colorado and comparable markets throughout the United States to identify differentiators, competitive gaps, and opportunities for strategic positioning.

D. Community Asset Inventory

Prepare a comprehensive inventory of assets supporting advanced industry development, including:

- Industrial parks and development-ready sites
- Existing manufacturers and industry clusters
- Electric, water, wastewater, natural gas, and broadband infrastructure
- Transportation and logistics systems
- Rail infrastructure
- Educational institutions
- Workforce development resources
- Research and innovation assets
- Business support organizations
- Local, regional, state, and federal incentive programs

The inventory should identify both existing capacity and future investment opportunities that strengthen Pueblo County's competitiveness.

E. Regional Asset Mapping

Develop a comprehensive GIS-based **Regional Asset Map** illustrating the physical, infrastructure, workforce, and economic development assets that support Pueblo County's advanced industry ecosystem.

At a minimum, the Regional Asset Map should identify:

- Industrial parks and employment centers
- Development-ready industrial sites
- Existing advanced manufacturing employers
- Electric transmission and substations (where publicly available)
- Water and wastewater infrastructure
- Natural gas infrastructure (where publicly available)
- Broadband infrastructure
- Rail corridors and rail-served properties
- Interstate highways and major transportation corridors
- Airports and freight facilities
- Educational institutions and workforce training centers
- Research, testing, and innovation facilities
- Utility service areas (where available)
- Regional supply chain and logistics assets

The Consultant should produce:

1. **Existing Community Assets Map** illustrating current conditions; and
2. **Future Opportunity Map** identifying strategic infrastructure investments, industrial growth areas, workforce opportunities, and priority development corridors.

Maps should be suitable for technical analysis, strategic planning, grant applications, and future economic development marketing efforts.

F. Workforce and Talent Assessment

Evaluate the workforce ecosystem supporting advanced industry growth, including:

- Colorado State University Pueblo
- Pueblo Community College

- Pueblo Corporate College
- Pueblo City and county School Districts
- Workforce development programs
- Apprenticeship opportunities
- Career and Technical Education (CTE) pathways
- Existing workforce skills
- Future workforce demand
- Occupations supporting advanced industries

The Consultant shall identify workforce gaps and recommend strategies to strengthen education, training, recruitment, and retention.

Special consideration should be given to gathering input from:

- Students
- Recent graduates
- Young professionals
- Military veterans transitioning to civilian careers

The study should identify career pathways and industry opportunities most likely to attract, retain, and encourage talented individuals to build long-term careers in Pueblo County.

G. Stakeholder Engagement

Conduct meaningful stakeholder engagement through interviews, focus groups, surveys, workshops, or other appropriate methods.

Stakeholders should include representatives from:

- Local governments
- Economic development organizations
- Major employers
- Small businesses
- Utility providers
- Educational institutions
- Workforce organizations
- Students and young professionals
- Industry associations
- Community organizations

The Consultant should summarize stakeholder feedback and identify common themes, opportunities, and challenges.

H. Gap and Opportunity Analysis

Identify barriers that may limit Pueblo County's ability to attract, retain, and expand advanced industry investment, including:

- Infrastructure limitations
- Workforce shortages
- Site readiness challenges
- Utility capacity
- Transportation constraints
- Housing considerations

- Regulatory or permitting challenges
 - Supply chain gaps
- Recommendations should prioritize practical solutions that improve long-term competitiveness.

I. Strategic Implementation Playbook

The final deliverable shall extend beyond a traditional market study by providing a **Strategic Implementation Playbook** that serves as a roadmap for future economic development efforts.

The Playbook shall include:

- Pueblo County's current competitive position
- Priority advanced industry sectors
- Infrastructure investment priorities
- Workforce development priorities
- Site readiness recommendations
- Industry recruitment and expansion strategies
- Partnership opportunities
- Funding opportunities and implementation resources
- Short-term (0–2 years) action items
- Mid-term (3–5 years) priorities
- Long-term (5–10 years) strategic initiatives
- Recommended implementation sequence and performance measures

The Playbook should provide clear, actionable recommendations that enable PEDCO and its partners to make informed investment decisions and strengthen Pueblo County's competitiveness within Colorado's advanced industry ecosystem.

The Consultant is encouraged to propose innovative methodologies and additional analyses that enhance the value of the study. PEDCO seeks a partner that will provide not only a comprehensive assessment of current conditions, but also strategic, data-driven recommendations that will position Pueblo County for long-term success in advanced industry recruitment, retention, and expansion.

6. Deliverables

The Consultant shall provide the following deliverables throughout the duration of the project. All deliverables shall become the property of the Pueblo Economic Development Corporation (PEDCO) upon acceptance.

A. Project Management Deliverables

The Consultant shall provide the following project management documents:

- Detailed Project Work Plan and Timeline – Refined plan following kick off meeting.
- Stakeholder engagement plan
- Monthly progress reports and coordination meetings with PEDCO

B. Community & Economic Assessment

A comprehensive analysis of Pueblo County's economic conditions, industry composition, workforce characteristics, demographic trends, and competitive position.

- **Community Asset Inventory**

A detailed inventory of physical, infrastructure, workforce, educational, utility, transportation, innovation, and business assets that support advanced industry growth.

- **Regional Asset Maps**

Develop high-quality GIS-based maps illustrating:

- Existing advanced industry assets
- Industrial parks and Development-ready sites
- Transportation corridors
- Rail infrastructure
- Utility infrastructure
- Workforce and educational assets
- Regional economic assets

- **Gap and Challenge Analysis**

A written analysis of constraints, barriers and challenges affecting the region's competitiveness

- **Future Opportunity Framework**

A practical set of opportunities, potential investments, and recommended actionable next steps for PEDCO and regional partners.

- **Workforce & Talent Assessment**

Evaluate workforce supply and demand, educational partnerships, training capacity, talent attraction, workforce gaps, and strategies to retain and attract students, young professionals, and skilled workers.

- **Draft Report**

Provide a complete Draft Advanced Industry Market Study and Strategic Implementation Playbook no later than **June 4, 2027**.

PEDCO and project partners shall be provided with adequate time to review and provide comments prior to preparation of the Final Report.

- **Final Report**

Provide a Final Advanced Industry Market Study and Strategic Implementation Playbook no later than **June 25, 2027**.

The Final Report shall incorporate stakeholder feedback and include all required revisions.

Electronic versions shall be provided in Microsoft Word and searchable PDF formats. All supporting GIS files, maps, graphics, datasets, and editable source files developed under this contract shall also be provided to PEDCO.

- **Executive Summary**

A concise written summary suitable for sharing with local governments, economic development partners, community stakeholders and regional media.

- **Visual Tools and Presentation Materials**

Graphics, charts, maps or other visual tools suitable for communicating the study's findings to public and partner audiences.

7. Submission Requirements

To be considered, each proposal shall include the following information in the order presented below.

A. Cover Letter

Provide a cover letter signed by an authorized representative of the firm that includes:

- Name, address, telephone number, and email address of the firm.
- Name and title of the individual authorized to negotiate and execute a contract.
- A brief statement describing the firm's interest in the project.
- Outline of proposer's understanding of the project

B. Firm / Individual Qualifications

Provide a description of the firm's background, history, and qualifications, including:

- Years in business.
- Areas of expertise.
- Experience conducting market studies, strategic plans, or implementation strategies.
 - Please reference at least 3 projects completed within the past 5 years that demonstrate experience.
- Experience with semiconductor, advanced manufacturing, site selection, workforce development, infrastructure planning, or related industries.
- Experience working with economic development organizations, local governments, regional partnerships, or state agencies.
- Whether the proposer is a single-source provider or intends to use subcontractors.

C. Project Team and Relevant Experience

Identify the proposed project team and experience of key personnel who will work on the project and their roles

Include a brief resume for each team member describing:

- Relevant experience, including previous ED market studies, semiconductor or advanced industries analysis, supply chain analysis, infrastructure studies, workforce and labor market analysis. Please reference
- Areas of expertise
- Role on this project
- Availability and anticipated level of involvement
- Any proposed subconsultants and their roles (if applicable)

D. Project Understanding and Technical Approach

Describe your understanding of the project and your proposed approach.

At a minimum, address:

- Overall project methodology
- Data collection approach
- Stakeholder engagement strategy
- Community outreach process
- Economic and industry analysis methods
- Workforce analysis methodology

- Infrastructure assessment methodology
- GIS mapping capabilities
- Benchmarking process
- Development of the Strategic Implementation Playbook

Consultants are encouraged to propose innovative approaches that enhance the value of the study.

E. Project Schedule

Provide a proposed project schedule that includes:

- Major milestones
- Stakeholder engagement activities
- Draft deliverables
- Review periods
- Final deliverables

The proposed schedule shall demonstrate the firm's ability to meet PEDCO's required project deadlines.

F. Proposed Budget

Provide a detailed project budget identifying:

- Personnel costs
- Labor hours by task
- Direct expenses
- Travel Costs
- Meeting Costs
- Data, Software or Mapping Costs
- Subconsultants (if applicable)
- Other reimbursable expenses

The total consultant fee shall not exceed the available project budget identified in this RFP.

G. References

Provide a minimum of three (3) client references for projects of similar scope and complexity.

Include:

- Organization
- Contact person
- Title
- Telephone number
- Email address

PEDCO reserves the right to contact references provided by the Consultant.

H. Value-Added Services

Consultants are encouraged to identify additional analyses, tools, visualizations, or services they believe would enhance the value of the project.

Examples may include:

- Interactive dashboards
- Story maps
- Web-based mapping tools
- Economic modeling

- Investment prioritization tools
- Implementation tracking frameworks

These value-added services should be clearly identified and separately described.

8. Submission Instructions

Proposals should be in PDF Format and must be received by 5:00 p.m. Mountain time on Friday, August 14, 2026. Proposals must be submitted to sbaker@pedco.org. The Email subject line should read: **CHIPS Market Study RFP**. Late proposals will not be accepted.

9. Questions

Questions regarding the RFP must be submitted by email to: sbaker@pedco.org. Questions must be received by **Wednesday, August 5, 2026**. PEDCO may, at its discretion, share responses to questions with known prospective proposers or issue clarification as needed.

10. Evaluation Criteria and Contract Award

PEDCO will evaluate proposals and select the Consultant whose proposal is determined to provide the best overall value and to be in the best interest of PEDCO and the Pueblo County region.

Evaluation factors may include, but are not limited to:

- Demonstrated understanding of the project
- Relevant experience and qualifications
- Strength and clarity of the proposed methodology
- Experience with economic development, advanced manufacturing, semiconductor and advanced industry analysis, infrastructure planning, workforce development, and supply chain analysis
- Qualifications and experience of the proposed project team
- Feasibility of the proposed timeline
- Quality and usefulness of proposed deliverables
- Cost and overall value
- References and past performance
- Experience facilitating stakeholder engagement and developing strategic implementation plans

PEDCO shall be the sole judge in determining how the evaluation process will be conducted and which proposal, if any, will be selected for award.

PEDCO reserves the right to:

- Accept or reject any or all proposals.
- Waive informalities or minor irregularities.
- Accept any portion of a proposal.
- Request clarification or additional information from any Proposer.
- Negotiate with one or more Proposers.

- Cancel this Request for Proposals (RFP) if deemed to be in the best interest of PEDCO or the community.

Issuance of this RFP does not constitute a commitment by PEDCO to award a contract. Selection will not be based solely on the lowest cost proposal. PEDCO intends to select the Consultant whose qualifications, experience, proposed methodology, and overall approach provide the greatest value and best support the objectives of the Advanced Industry Market Study and Strategic Implementation Playbook.

11. Written Agreement

The selected Consultant will be required to enter into a written agreement with the Pueblo Economic Development Corporation (PEDCO). Submission of a proposal shall serve as acknowledgment that the Proposer is willing to enter into an agreement with PEDCO if selected.

The contract for this project will be made with PEDCO and will include the scope of work, project timeline, deliverables, budget, payment terms, reporting requirements, and any additional requirements related to the Colorado Office of Economic Development and International Trade (OEDIT) Colorado CHIPS Community Support Program grant agreement with PEDCO.

The Consultant shall comply with all applicable federal, state, and local laws, regulations, and grant requirements throughout the duration of the project.

PEDCO reserves the right to negotiate the final scope of services, schedule, and compensation prior to execution of a written agreement.

12. Payment

PEDCO will approve payments for this project upon receipt of invoices and documentation sufficient to verify work completed.

The selected Consultant may invoice PEDCO on a monthly basis for work completed to date, subject to the terms of the executed agreement. Final payment may be withheld until all required deliverables have been submitted, accepted by PEDCO, and all contractual obligations have been satisfied.

PEDCO shall not be liable for, and reimbursement shall not be made for, time or expenses incurred for activities outside the approved scope of work, budget, or written agreement.

Invoices must include, at a minimum:

- Invoice number and date
- Billing period
- Description of work completed
- Deliverables completed during the billing period
- Amount requested
- Supporting documentation, as applicable
- Progress toward completion of the project

PEDCO reserves the right to request additional documentation necessary to verify work performed prior to approving payment.

Payment shall be contingent upon the availability of grant funds and compliance with all applicable requirements of the Colorado CHIPS Community Support Program and the grant agreement between PEDCO and the Colorado Office of Economic Development and International Trade (OEDIT).

13. Unallowable Expenses

The following expenses are not allowable unless specifically approved in writing by PEDCO and permitted under applicable grant requirements:

- Purchases without receipts or an approved contract.
- Promotional expenses for PEDCO or the Consultant that are not directly related to contractor selection or approved stakeholder engagement activities.
- Personal expenses incurred during travel that primarily benefit the traveler and are not directly related to the project.
- Premium airline add-ons or travel upgrades.
- Insurance upgrades or optional travel-related insurance not required by the contract.
- Alcohol or dispensary-related purchases.
- Food and beverage expenses unless specifically authorized by PEDCO and allowable under grant requirements.
- Lobbying activities, political contributions, donations, or political events.
- Charitable contributions or pass-through donations.
- Promotional giveaways or gift cards.
- Entertainment, amusement, hospitality, or social events unrelated to the project.
- Traffic fines or parking violations.
- Legal fees unless specifically authorized in writing by PEDCO.
- Reimbursement of PEDCO staff, board members, volunteers, or stakeholders for personal expenses.

- PEDCO operational expenses such as office rent, utilities, internet service, accounting fees, or other indirect costs not specifically identified within the approved project budget.

14. General Conditions

- A) Services shall be provided as requested by PEDCO and in accordance with the final written agreement.
- B) PEDCO is seeking a qualified Consultant to develop and deliver an **Advanced Industry Market Study and Strategic Implementation Playbook** for Pueblo County under the Colorado CHIPS Community Support Program.
- C) The Consultant shall maintain records necessary to satisfy PEDCO requirements and all applicable requirements of the Colorado Office of Economic Development and International Trade (OEDIT). These records may be requested by PEDCO for reporting, accounting, reimbursement, monitoring, or audit purposes.
- D) The Consultant shall submit progress reports, invoices, draft deliverables, and final deliverables as requested by PEDCO.
- E) Information provided by PEDCO shall be used solely for purposes related to this project and in accordance with applicable federal, state, and local laws and regulations.
- F) The Consultant shall perform all work in accordance with the approved scope of work, budget, schedule, and deliverables established in the written agreement.
- G) The Consultant shall comply with all applicable federal, state, and local laws, rules, regulations, and grant requirements.

15. Terms and Conditions

It is the responsibility of the Proposer to ensure that the proposal is properly submitted by the deadline specified in this Request for Proposals (RFP).

PEDCO may notify unsuccessful Proposers following completion of the selection process. PEDCO's silence shall not imply acceptance or rejection of any proposal.

PEDCO reserves the right to reject any or all proposals received in response to this RFP, waive minor irregularities or informalities, negotiate with one or more Proposers, or cancel this RFP if it is determined to be in the best interest of PEDCO or the community.

If a proposal is accepted by PEDCO, the selected Consultant agrees to furnish services in accordance with the submitted proposal, this RFP, and the final written agreement.

PEDCO is exempt from federal excise tax and Colorado sales tax where applicable.

16. Equal Opportunity / Non-Discrimination

PEDCO is committed to providing equal opportunity and maintaining a policy of non-discrimination. All Proposers will be treated fairly and equitably throughout the procurement process, including advertisement, evaluation, selection, contract award, and administration.

PEDCO encourages participation from qualified firms regardless of race, color, religion, sex, national origin, age, disability, veteran status, or any other classification protected by applicable law.

17. Cost of Developing Proposals

All costs associated with the preparation and submission of proposals, interviews, presentations, site visits, or any other activities related to this procurement shall be the sole responsibility of the Proposer.

PEDCO assumes no liability for any costs incurred by Proposers during the proposal preparation or selection process.

18. Proposal Ownership

All proposals, attachments, supplemental materials, addenda, and any other documents submitted in response to this Request for Proposals shall become the property of PEDCO and will not be returned.

PEDCO reserves the right to retain all submitted materials for its records and to use proposal information for evaluation purposes consistent with applicable laws governing public records and confidentiality.

19. Definitions

For purposes of this Request for Proposals:

Contract means the written agreement executed between PEDCO and the selected Consultant for completion of the Advanced Industry Market Study and Strategic Implementation Playbook.

Consultant means the successful Proposer selected through this RFP process who enters into a written agreement with PEDCO.

PEDCO means the Pueblo Economic Development Corporation.

Project means the Advanced Industry Market Study and Strategic Implementation Playbook funded through the Colorado CHIPS Community Support Program.

Project Area means Pueblo County, Colorado, with consideration of relevant workforce, supply chain, market, infrastructure, transportation, educational, and industry linkages throughout Southern Colorado and the broader advanced industry ecosystem.

Proposer means an individual, firm, company, organization, or team that submits, or intends to submit, a proposal in response to this Request for Proposals.

OEDIT means the Colorado Office of Economic Development and International Trade.

CCCSP means the Colorado CHIPS Community Support Program.